

August 9, 2017

FOR YOUR INFORMATION

To: Mayor and Members of Council

From: Harry Black, City Manager **HB**

Subject: CincyInsights: Performance Management Agreement Profiles

As you are aware, an integral part of our performance management efforts included the design, development and implementation of Department Director Performance Management Agreements. With the resources of our Office of Performance & Data Analytics, we have been able to improve upon the original agreements.

Each agreement has been redesigned with an improved structure, look and feel and are now available for viewing as part of the City's [CincyInsights portal](#).

There are now 22 enhanced Department Performance profiles. Each department's dashboard profile is framed by an annual performance management agreement with the City Manager. All Performance dashboards feature three sections, profiling department performance in three ways: Strategic Priorities; Budget & Spending; and Employee Profile.

Strategic Priorities are the performance goals and objectives each department has set out to accomplish over the course of the fiscal year. These are codified in each department director's annual performance management agreement with the City Manager, and monitored by the Office of Performance & Data Analytics. Each strategic priority falls under one of the City's five Priority Goals: Safer Streets; Growing Economy; Thriving & Healthy Neighborhoods; Innovative Government; and Fiscal Sustainability & Strategic Investment.

Budget & Spending outlines the department's spending by month(s), and breaks down expenditures by category and specific object code. All components of this section are interactive, and all visualization components are clickable filters.

Employee Profile provides a snapshot of each department's staffing profile, including race, gender, age range, median salary, and job title. As with Budget & Spending, all data visualization components are clickable filters, and can be used to drill down into specific categories.

All data used to power this dashboard can be found on the City's [Open Data Portal](#).

Community feedback is welcome and necessary. To support this endeavor, a feedback survey is located at the bottom of each performance profile page.

Department Performance Profiles

- [Office of Budget & Evaluation](#)
- [Buildings & Inspections](#)
- [Citizen Complaint Authority \(CCA\)](#)
- [Department of Community & Economic Development \(DCED\)](#)
- [Department of Economic Inclusion \(DEI\)](#)
- [Enterprise Technology Solutions \(ETS\)](#)
- [Office of Environment & Sustainability \(OES\)](#)
- [Department of Finance](#)
- [Cincinnati Fire Department \(CFD\)](#)
- [Cincinnati Health Department \(CHD\)](#)
- [Human Resources \(HR\)](#)
- [Internal Audit](#)
- [Law Department](#)
- [Metropolitan Sewer District \(MSD\)](#)
- [Cincinnati Parks](#)
- [City Planning](#)
- [Office of Performance & Data Analytics \(OPDA\)](#)
- [Cincinnati Police Department \(CPD\)](#)
- [Department of Public Services \(DPS\)](#)
- [Cincinnati Recreation Commission \(CRC\)](#)
- [Department of Transportation & Engineering \(DOTE\)](#)
- [Greater Cincinnati Water Works \(GCWW\)](#)

Conclusion

This progress is not possible without your continued commitment and support for the City's data and performance management initiatives.

All that we do with respect to performance and data analytics is about transparency, improved customer service and creating inherent accountability for combined performance. These results demonstrate the continued evolution and development of the City's efforts to use data to make Cincinnati the best managed city in the country.

Attachment

CINCY INSIGHTS

Strategic Priorities

- Improve Effectiveness of Emergency Communications Section (ECS/ECC)
- Reduce Violent Crime
- Community Engagement & Development
- Data Governance & Data Quality
- Overtime Expenditure Monitoring
- Upgrade Information Technology systems & implement new technology

Police

Budget & Spending

Select a Month/Year: All

Click on any category below (or hover over icons) to create filters & see more details!

\$92,245,009

- \$8,150,962
- \$3,043,500
- \$1,731,156
- \$32,747,111
- \$1,487,495

Regular Hours: ~~\$63,907,566~~

- Police Pension: \$14,818,775
- Employee Ho...: \$14,143,752
- Overtime: \$7,256,428
- Vacation Pay: \$5,874,362
- Compensator...: \$3,148,315
- Sick Pay: \$3,070,070
- Sundry Contr...: \$2,045,756
- Automotive B...: \$1,971,351
- City Pension: \$1,730,268

1,279

Employee Profile

Employee Age: 18-25 (0), 26-30 (2), 31-40 (316), 41-50 (487), 51-60 (321), 61-70 (1), OVER 70 (2)

Gender: 33% (Male), 67% (Female)

Race: WHITE (68.3%), BLACK (29.2%), (race not provided) (0.9%), HISPANIC (0.8%), ASIAN/PACIFIC IS... (0.6%), AMERICAN INDIAN/AL... (0.2%)

Median Salary: \$53,145, \$49,256, \$57,343, \$64,667, \$69,880, \$64,158, \$41,123

Police Officer

- Administrative Specialist
- Emergency 911 Operator
- Police Chief
- Police Lieutenant
- Supervising/Management Analyst
- Police Captain
- Police Sergeant
- Assistant Police Chief
- L.T. Assistant Manager
- Crime Analyst
- Operator & Dispatcher
- Police Specialist
- Police Technician
- Police Criminalist
- Law Enforcement Instructor
- Fleet Services Supervisor
- Storekeeper
- Computer Systems Analyst
- Division Manager
- Health Programs Manager
- Emergency Services Dispatch Supervisor
- Accounting Tech
- Administrative Tech
- Clerk Typist
- Computer Programmer/Analyst
- Automotive Mechanic

CINCY INSIGHTS

Strategic Priorities

- Neighborhood Enhancement Program (NEP)
- Economic Inclusion
- Small Business & Entrepreneurs: Capacity Building
- Small Business Strategy
- Diverse Housing Opportunities
- Vacant & Blighted Property
- Operating Contract Management
- Parking Operations
- Incentive Monitoring

Community & Economic Development

Budget & Spending

Select a Month/Year: All

Click on any category below (or hover over icons) to create filters & see more details!

\$2,477,732

- \$1,168,591
- \$28,702
- \$5,155,897
- \$510,196
- \$26,803,524

Contract Items: ~~\$5,670,617~~

- Grants & Sub...: ~~\$5,800,687~~
- Miscellaneous...: \$4,749,441
- Grants And S...: \$4,646,742
- Construction ...: \$3,806,389
- Rehab Loans: \$2,838,254
- Regular Hours: \$2,064,323
- Other Expert ...: \$1,100,422
- Project Mana...: \$1,078,495
- Downpayme...: \$521,839

40

Employee Profile

Employee Age: 18-25 (4), 26-30 (5), 31-40 (11), 41-50 (13), 51-60 (7)

Gender: 43% (Male), 58% (Female)

Race: WHITE (57.5%), BLACK (37.5%), ASIAN/PACIFIC ISLANDER (2.5%), HISPANIC (2.5%)

Median Salary: \$45,789, \$61,739, \$70,575, \$73,871, \$88,714

Community & Economic Development Analyst

- Development Officer
- Clerk Typist
- Division Manager
- Development Manager
- Supervising/Management Analyst
- Accountant
- Community Development & Planning Analyst
- Administrative Specialist
- Deputy Director
- Graphic Designer